

| B #: | 16760-22 |
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| Date: | April 11, 2022 |
| То: | All DTCC Participants, Pledgees and Settling Banks |
| Category: | Settlement Operations |
| From: | Settlement Operations |
| Subject: | Money Market Instrument (MMI) Issuer Failure – DANAHER CORPORATION (DHR2) |

DTC has received notification from The Deutsche Bank Trust Company Americas (#1503), the MMI issuing/paying agent for DANAHER CORPORATION (DHR2), base issuer cusip 23585M that The Deutsche Bank Trust Company Americas refuses to pay maturity presentments for this issuer's corporate commercial paper that are due and payable through DTC. Therefore, in accordance with DTC's rules and procedures, this issuer's maturity presentments will not be completed today.

For further information, Participants may contact the following at The Deutsche Bank Trust Company Americas.

Lisa Karlsen (201) 593-3249

Anne Reich Executive Director

Settlement Operations