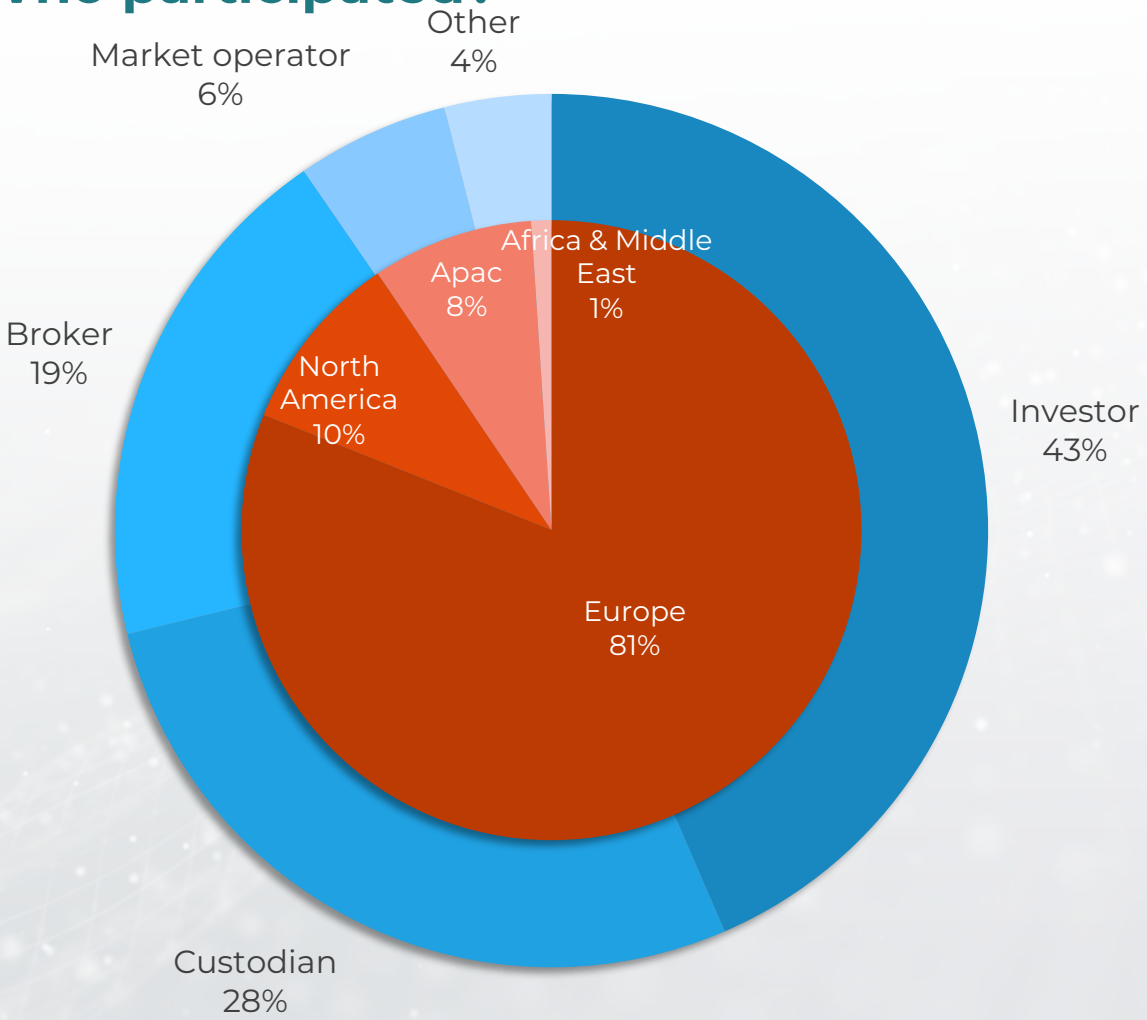
the ValueExchange

UK T+1 pulse survey (September 2025)

Key Findings

Accelerated Settlements in the UK
Q3 2025 Pulse survey

Who participated?



How ready is the global finance community for a transition to T+1 settlements in the UK?

Led by the UK Accelerated Settlement Taskforce, with the support of Euroclear, DTCC and an extensive range of industry associations around the world, this latest pulse survey provides fresh, statistical insights on where and how the journey towards T+1 in the UK is progressing.

These key findings are based on the results of our pulse check conducted in September 2025, drawing on insights from over 350 financial services professionals around the world.

This is a discussion document, and we look forward to discussing the results of this research with you – to help you make the case for transformation in your organisation.

Accelerated Settlements in the UK
Q3 2025 Pulse survey

T+1 in the UK: headlines

- **66% of the industry is now in project mode for UK T+1**
- **The industry plan is on track for 2027 – although Asia-Pacific has to catch up in 2026**
- **Awareness of T+1's impact is growing – and it's going to impact those in North America hardest**
- **Implementing T+1 in the UK will cost less than $1 million for the majority of firms**
- **Expectations of T+1 have improved across the board- but short-term cost impacts look unavoidable**

What key risks do we face?

- 2026 looms: 39% of firms are already scheduled to miss the 2026 market deadline for confirmations on T+0
- Less than a third of firms are confident that their service providers will be ready to support key requirements for T+1 – least of all investors
- T+1 in the UK risks increasing the cost of (settlement) risk, with failed trades and penalties increasing

What to focus on next?

- Middle office, FX & funding will be the most impacted functions
- 85% of firms are planning to change their fund dealing cycle as a result of T+1 in the UK
- Firms plan significant investment to support T+1: Covering all aspects of the trade lifecycle
- Automation levels are growing – with over 25% of respondents automating their core settlements and corporate actions
- Over 75% of brokers are looking to increase automation in securities lending, corporate actions and SSIs for T+1
- The success of T+1 will depend on the strength of the community: Third-party dependencies are the most critical factor

T+1 in the UK: What is it?

Market guidelines

Allocations by 23:59
GMT on T+0
(by end **2026**)

Confirmations by 23:59
GMT on T+0
(by end **2026**)

Settlement instructions sent by 05:59
GMT on T+1
(by Oct 2027)

Technology Recommendations

- SSI automation (and adoption of FSS standards)
- Automation of allocations and confirmations
- Securities lending trade automation
- Securities lending recalls automation
- Use of split / partial settlements (to optimise settlement efficiency)
- Use of trade shaping (to optimise settlement efficiency)
- PSET / PSAF automation
- Hold & release implementation
- Changes to debt issuance processes
- Changes to stamp duty processing
- Changes to claims and corporate action processing
- Unique trade identifier (UTI) adoption

Code of Conduct

T+1 in the UK: The journey

T+1 in UK Timeline

2025

1 February
2025

Start date for:

- HMT to begin preparations to amend CSDR
- Trading venues to amend their rulebooks
- FMIs to review their systems and processes
- Publication of the CREST Transformation plan
- Automation of stock lending recalls / return instruction flows

1 April
2025

Start date for:

- Allocation and confirmation matching on T+0
- Adoption of industry standard and automated processes
- New post-trade policies and procedures
- Settlement instructions to be sent to the CSD as soon as possible
- Adoption of FMSB SSI Standards / Templates

2026

30 June
2026

Target completion date for:

- Publication of the CREST Transformation project plan

31 December
2026

Target completion date for:

- Allocation and confirmation changes, including policy and procedural changes
- FMI system updates
- Adoption of FMSB SSI Standards / Templates
- Automation of stock lending recalls

2027

11 October
2027

End date for:

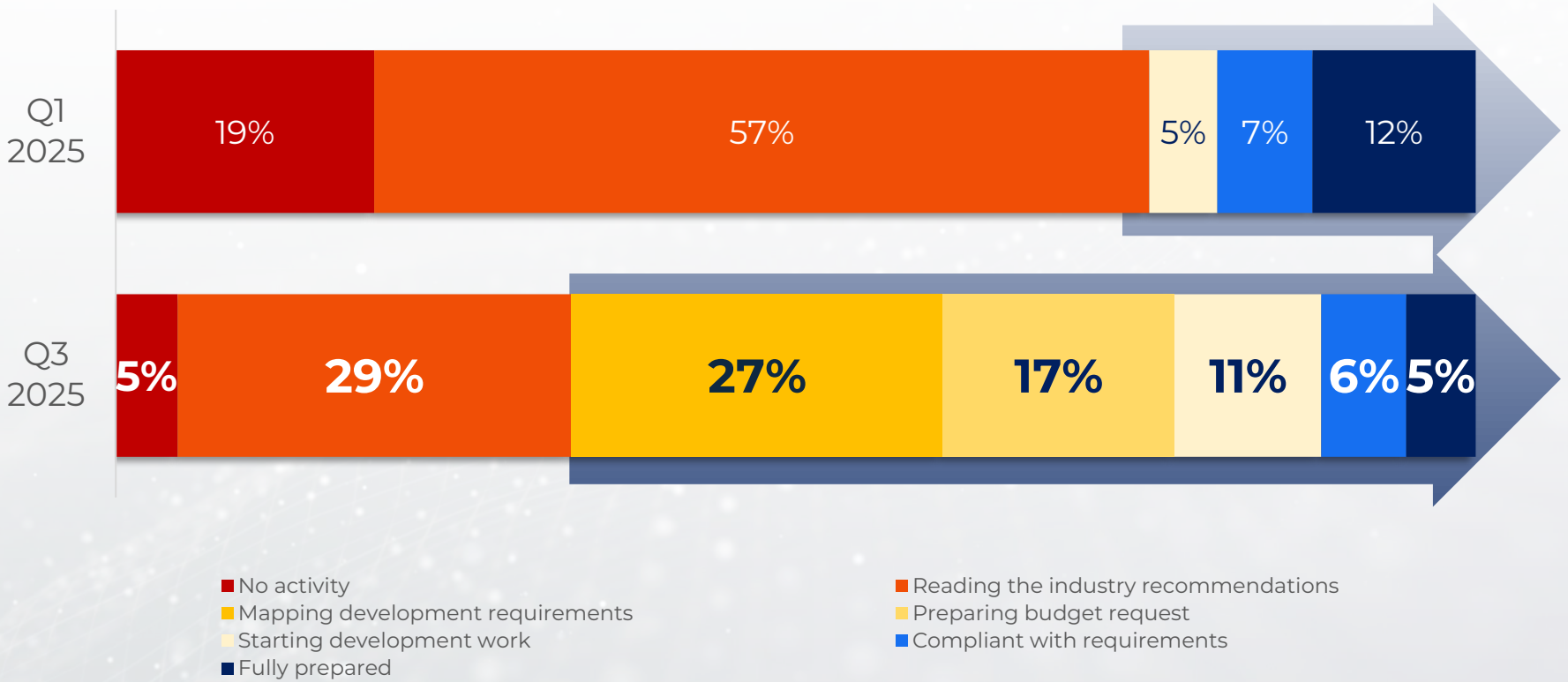
- Amendment to UK CSDR
- Trading venue changes
- Trading parties to comply with T+1
- Change market cut off for stock lending recalls

01

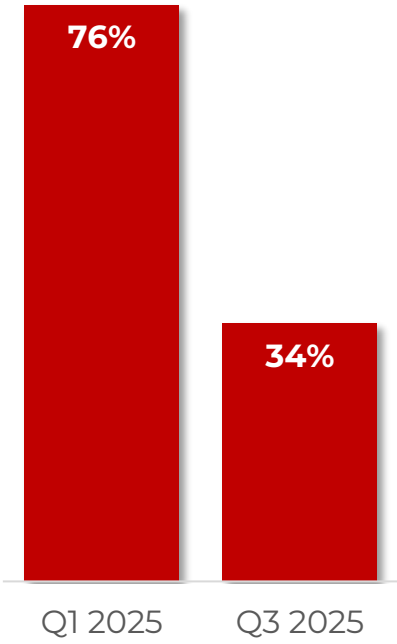
UK T+1 in 5 stats

66% of the industry is now in project mode for UK T+1

Preparation status for T+1 in the UK (% of respondents by status)



% of firms only in reading or scoping mode for UK T+1



The industry plan is on track for 2027 – although Asia-Pacific has to catch up in 2026

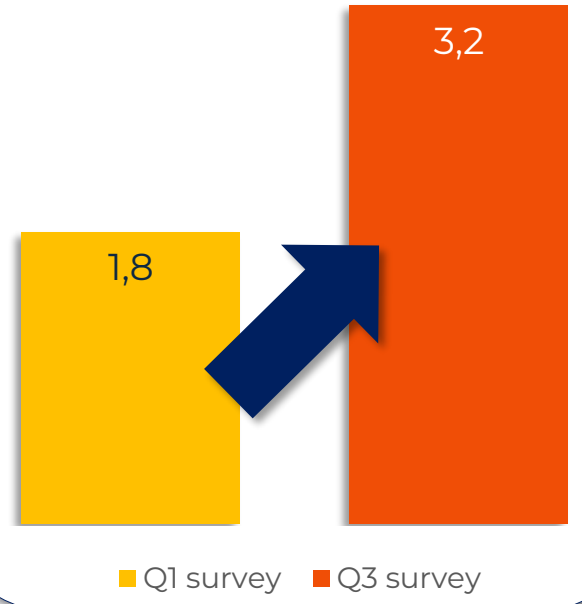
Average expected year for the completion of each preparation stage for T+1 in the UK

	Understanding the impact of market changes & identifying potential solutions	Definition of the project plan	Securing funding for required investments	Client education / outreach	Beginning work on automation	Completing work on automation	Implementing policies and procedures to support T+1	Client and counterparty testing
	Fund it in 2025			Build it in 2026		Test it in 2027		
United Kingdom	✓	✓	✓	✓	✓	✓	✓	✓
North America	✓	✓	✓	✓	✓	2026	2026	✓
Europe	✓	✓	✓	✓	✓	✓	✓	✓
Asia-Pacific	2026	2026	2026	✓	✓	✓	✓	✓

Awareness of T+1's impact is growing – and it's going to impact those in North America hardest

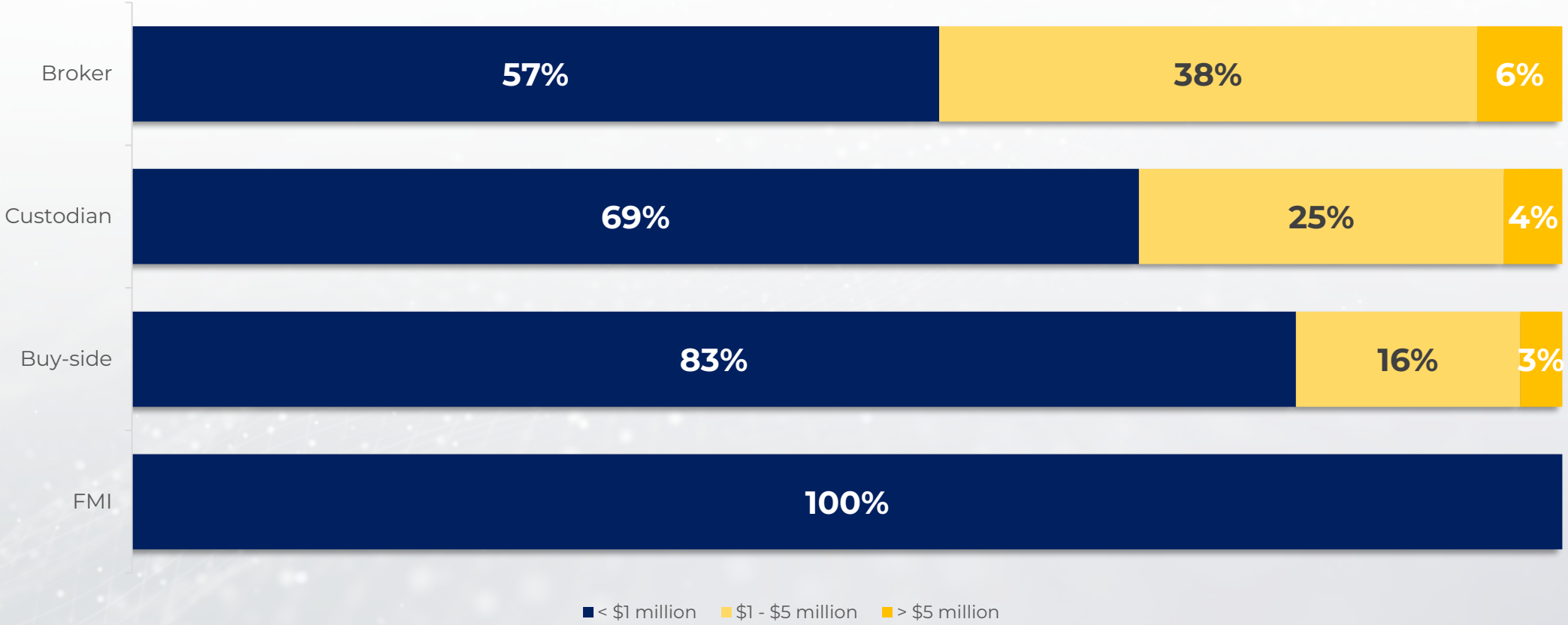
Average expected impact of T+1 on firms (where 0 = no impact and 5 = maximum impact)	North America	UK	Europe	Asia-Pacific
Brokers	3.2	3.7	3.2	3.3
Custodians	3.5	2.9	3.2	2.7
Buy-side	3.5	2.9	3.7	5.0
FMI			2.4	3.7

Average Expected impact of T+1 transition in UK (scored out of 5, where 5 is maximum)



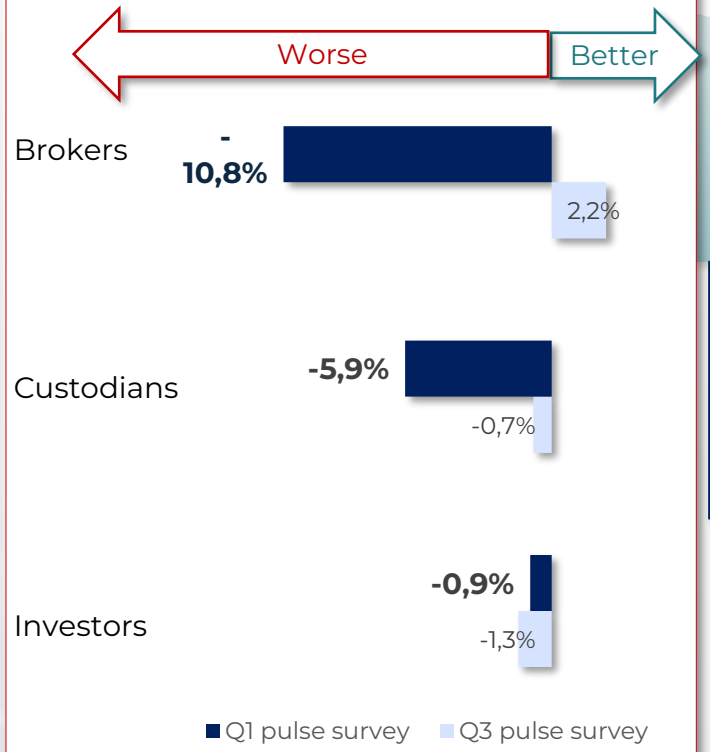
Implementing T+1 in the UK will cost less than $1 million for the majority of firms

Expected total cost of implementing T+1 in the UK (by firm type)

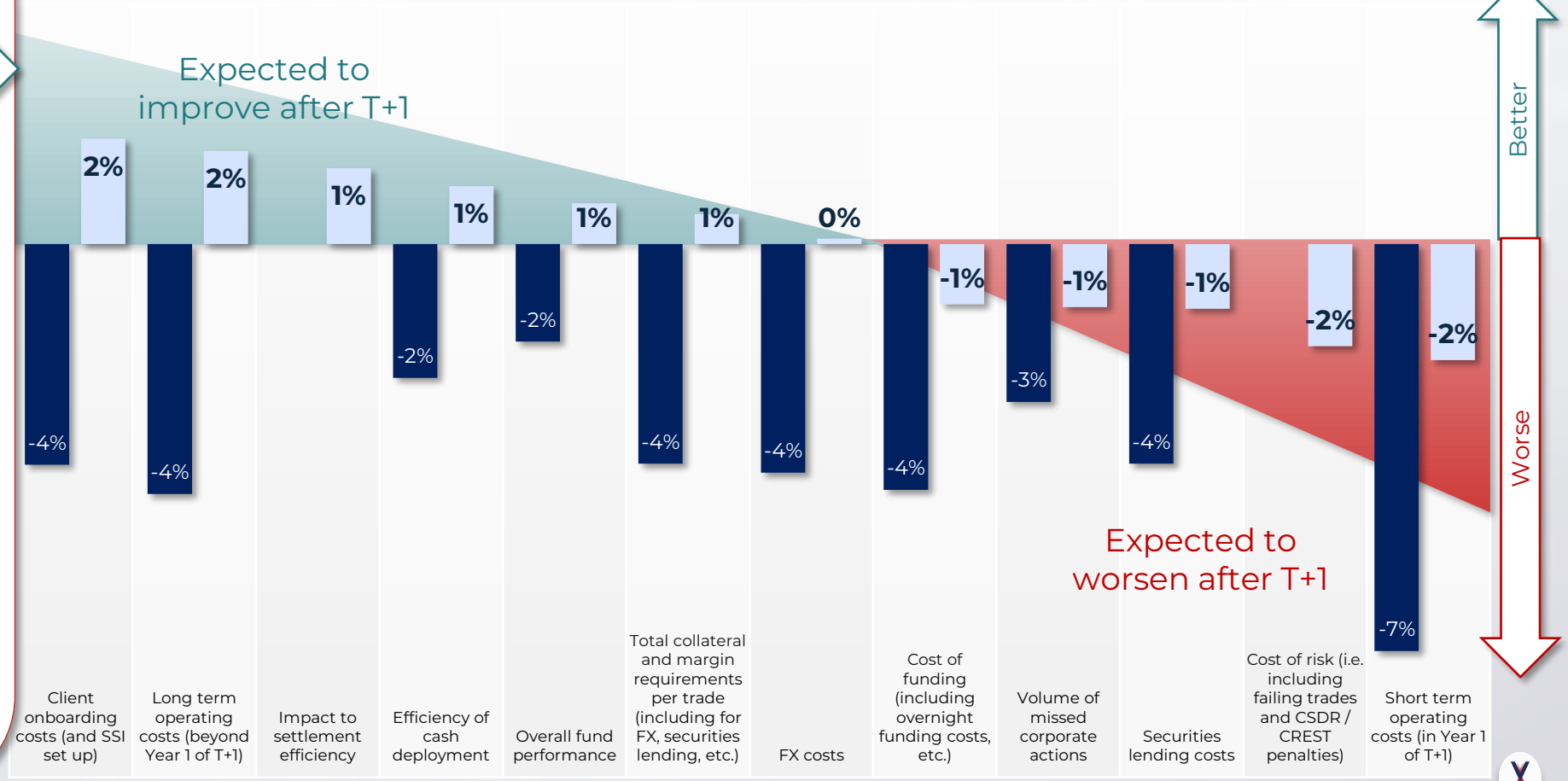


Expectations of T+1 have improved across the board- but short-term cost impacts look unavoidable

Aggregate expected impact of T+1 per segment



Aggregate expected impact of T+1 on key costs (from Q1 and Q3 2025 pulse surveys)

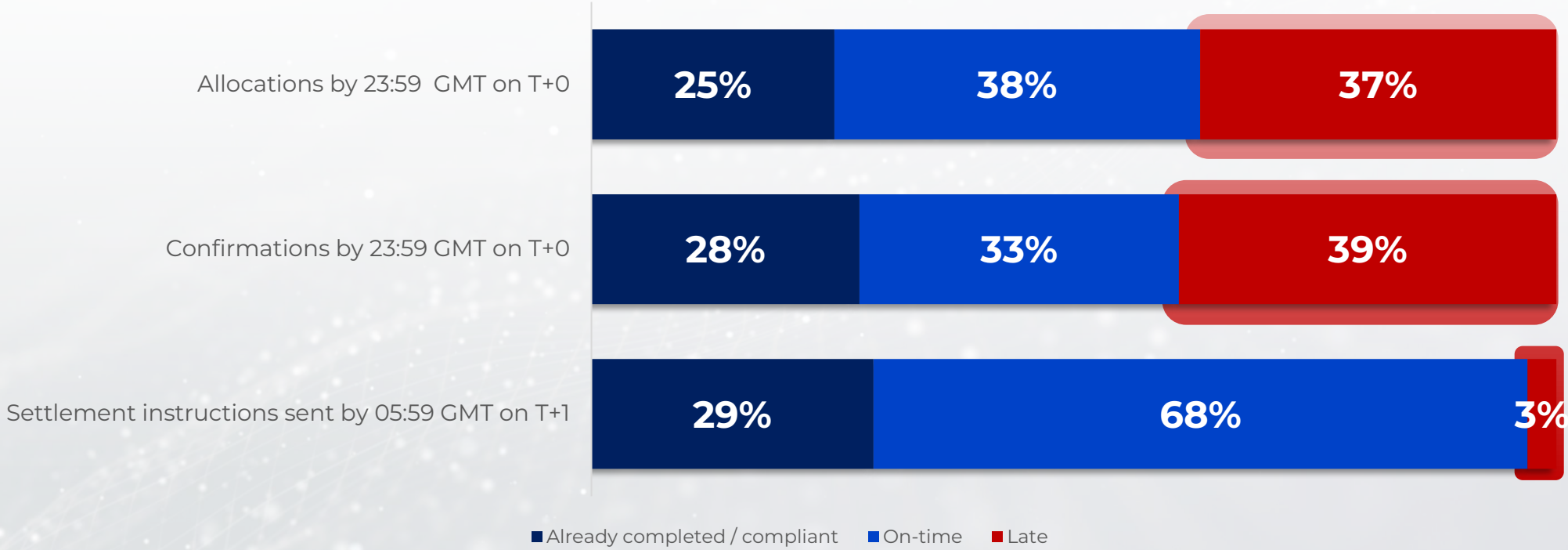


02

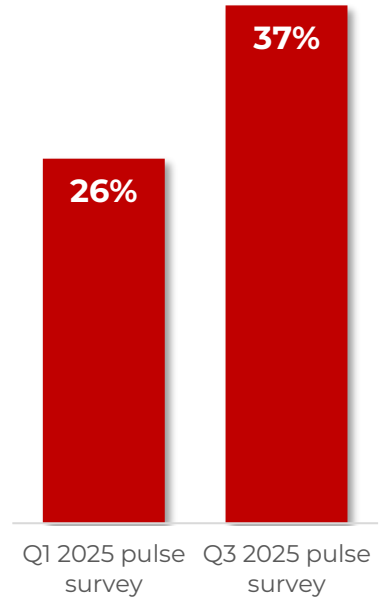
What key risks do we face?

2026 looms: 39% of firms are already scheduled to miss the 2026 market deadline for confirmations on T+0

Expected compliance dates versus market messaging guidelines (% of respondents by year)

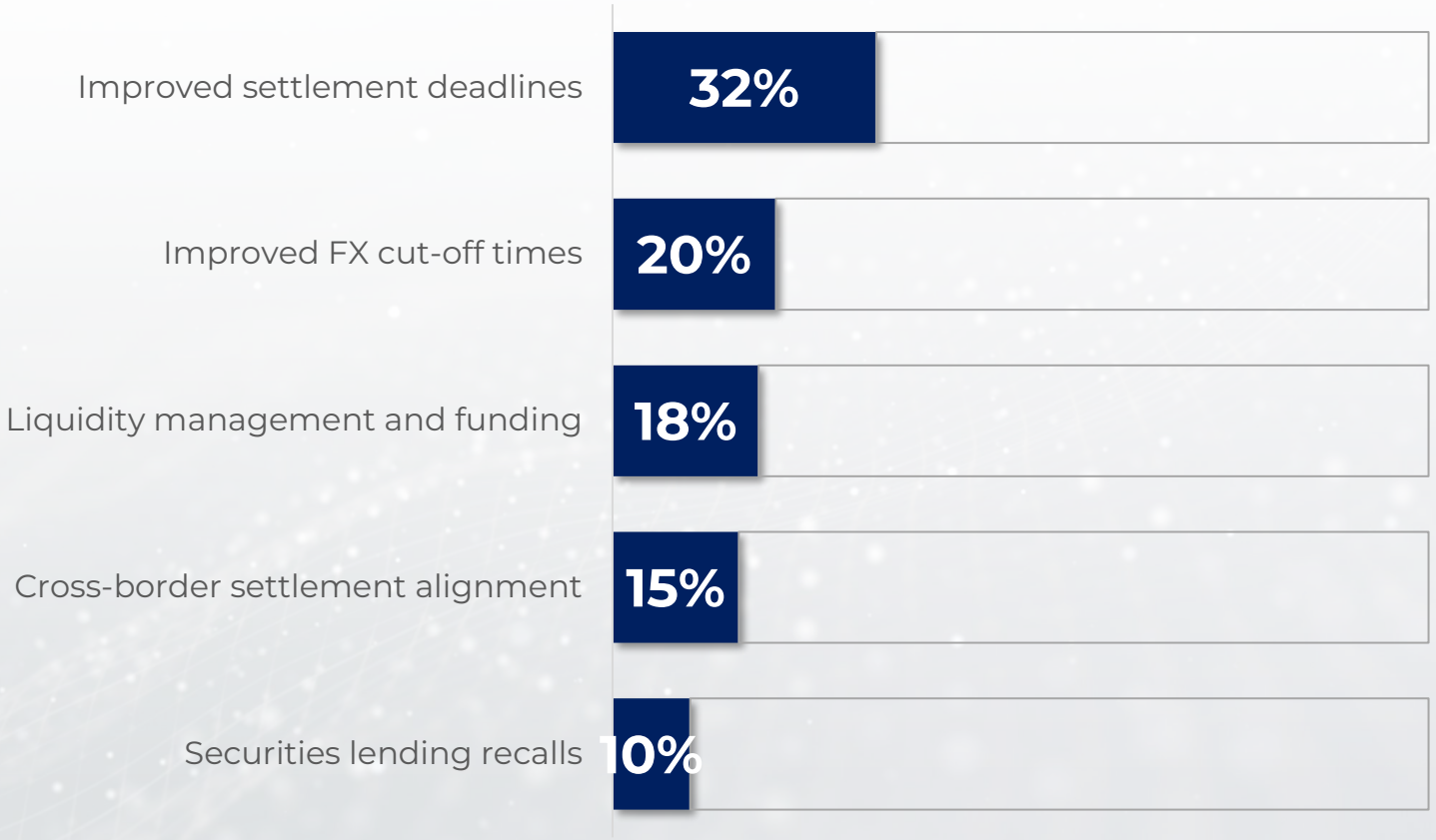


% of respondents expecting to miss 2026 messaging guideline deadline

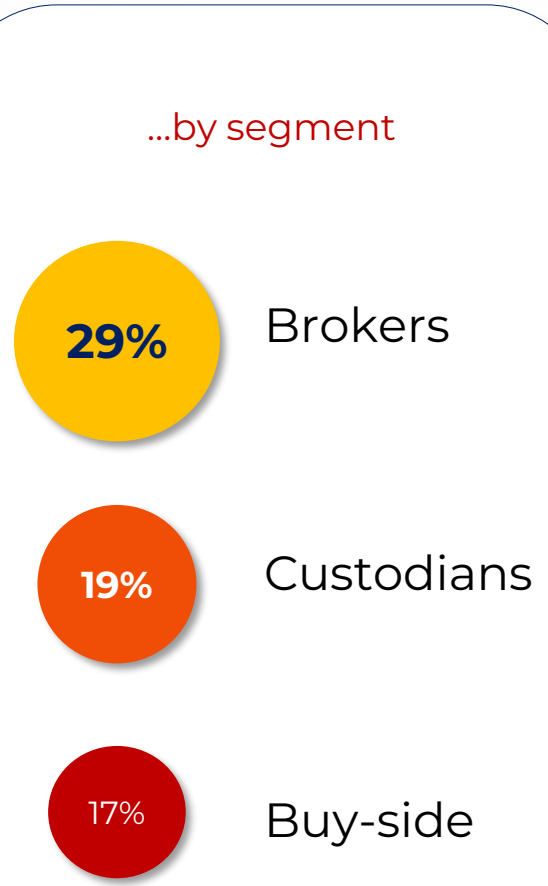


Less than a third of firms are confident that their service providers will be ready to support key requirements for T+1 – least of all investors

% of respondents who are confident that their service providers are ready to support them in the move to T+1 in the UK



...by segment



T+1 in the UK risks increasing the cost of (settlement) risk, with failed trades and penalties increasing

Expected impact of firms T+1 investments in the UK across the trade cycle
% of respondents by expected cost impact (excluding don't know)

	Worse	Better
Cost of risk (i.e. including failing trades and settlement penalties)	55%	19%
Short term operating costs (in Year 1 of T+1)	44%	14%
Impact of settlement efficiency	35%	39%
Volume of missed corporate actions	32%	10%
Cost of funding (including overnight funding costs, etc.)	32%	16%
Securities lending costs	27%	12%
Efficiency of cash deployment	23%	23%
Long term operating costs (beyond Year 1 of T+1)	22%	33%
Total collateral and margin requirements per trade (including for FX, Securities lending, etc.)	21%	20%
FX costs	15%	15%
Client onboarding costs (and SSI set up)	14%	21%
Overall fund performance	9%	17%

Worse Better

03

What to focus on next?

Middle office, FX & funding will be the most impacted functions

% of respondents expecting to be significantly impacted by T+1 in each area (top 3 per region by impact)

North America

83% Middle office (allocations and confirmations)

77% Foreign exchange / FX

76% Funding (including treasury management)

Europe

73% Settlement efficiency

69% Settlement processing

66% Middle office (allocations and confirmations)

Asia-Pacific

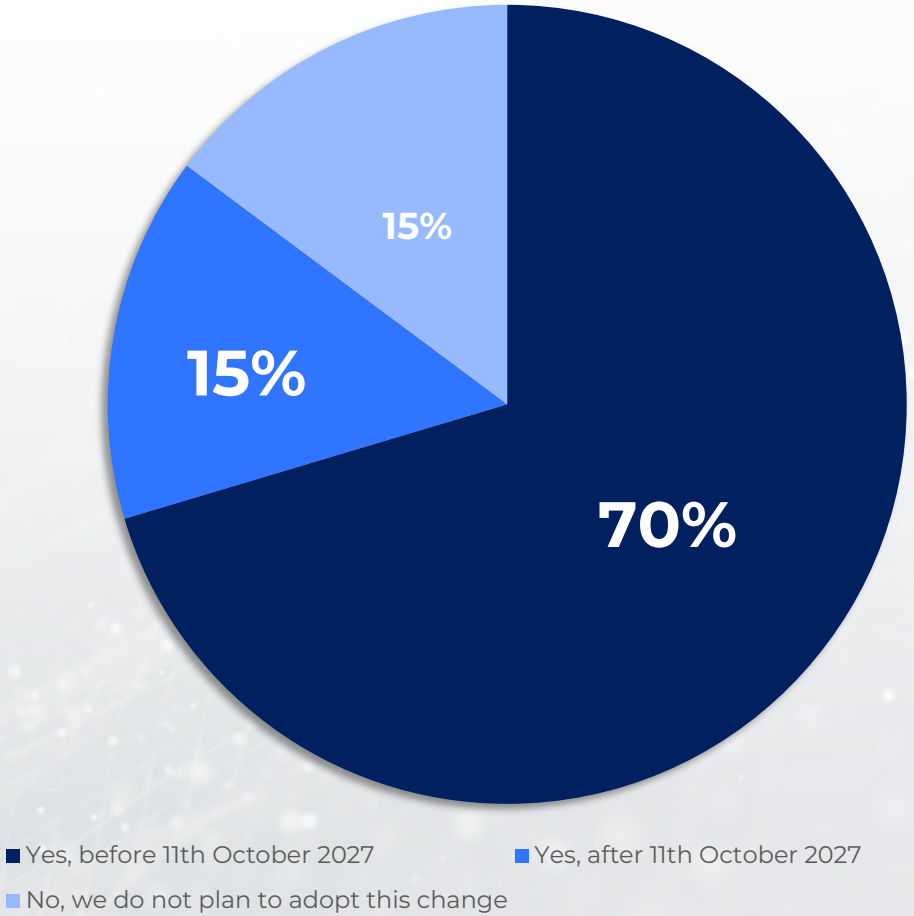
66% Settlement efficiency

63% Foreign exchange / FX

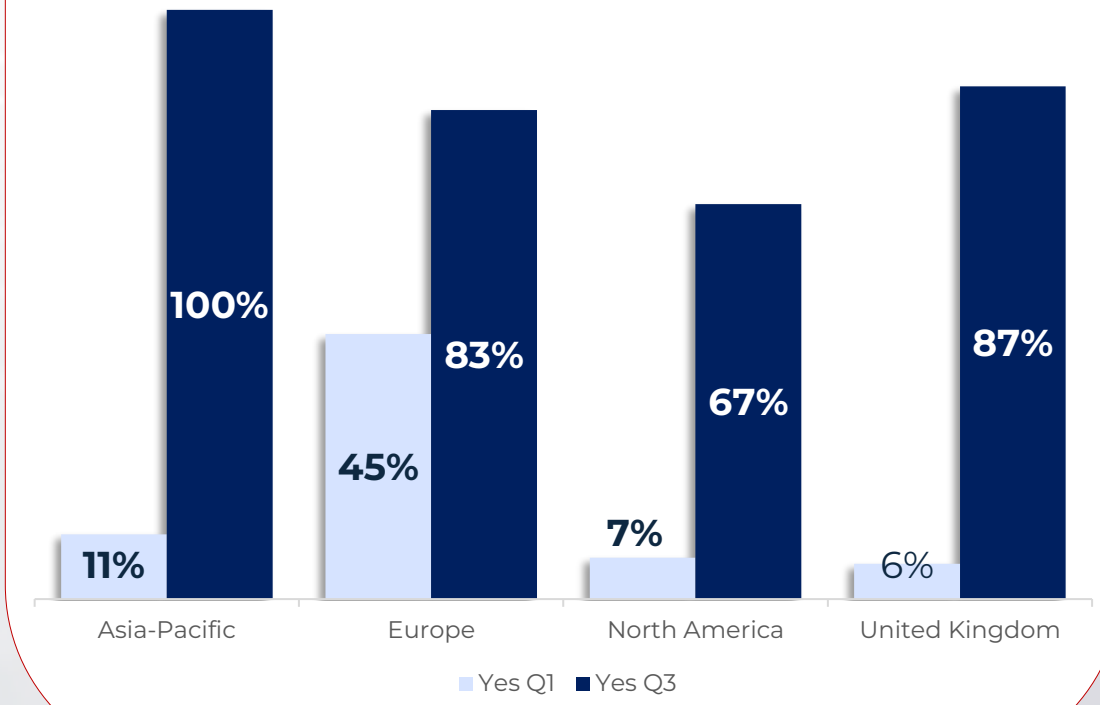
62% Middle office (allocations and confirmations)

85% of firms are planning to change their fund dealing cycle as a result of T+1 in the UK

% of fund managers' plans to change their fund dealing cycle as a result of T+1 in the UK

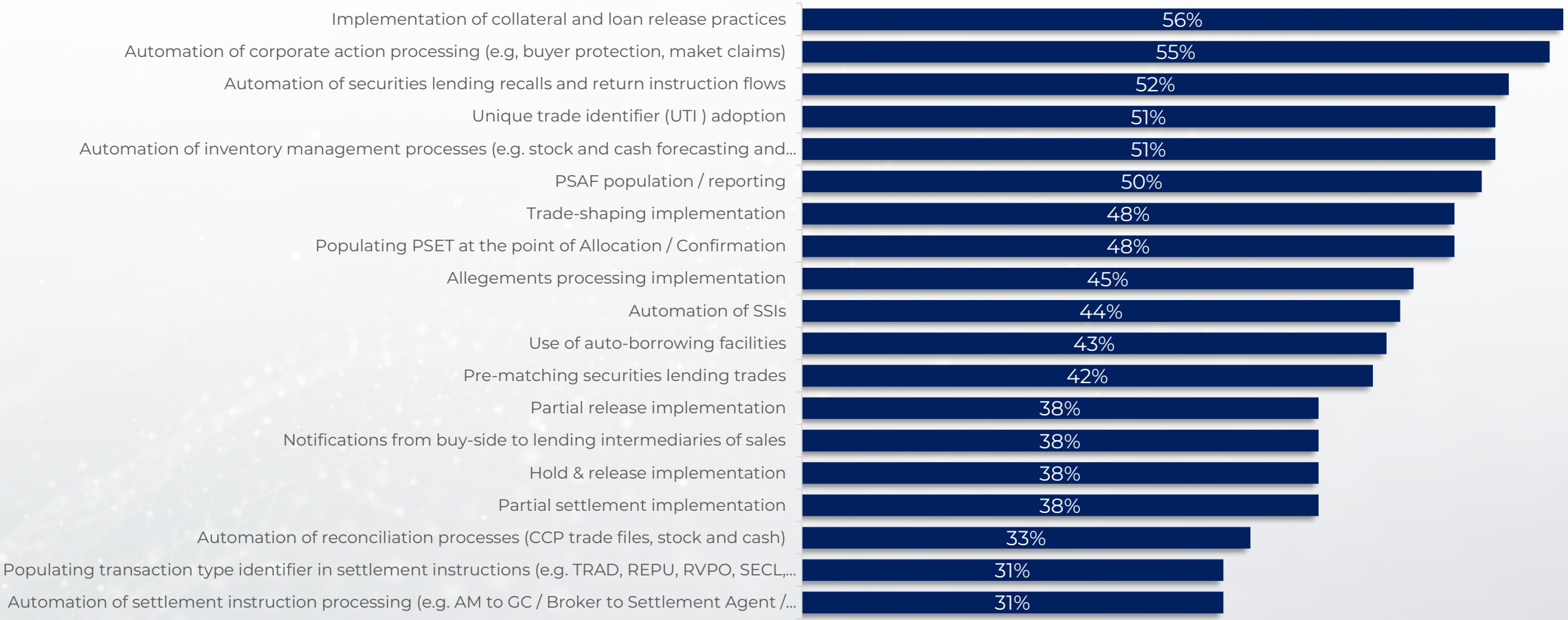


% of fund managers who plan to change their fund dealing cycle as a result of the move to T+1 in the UK (by region)



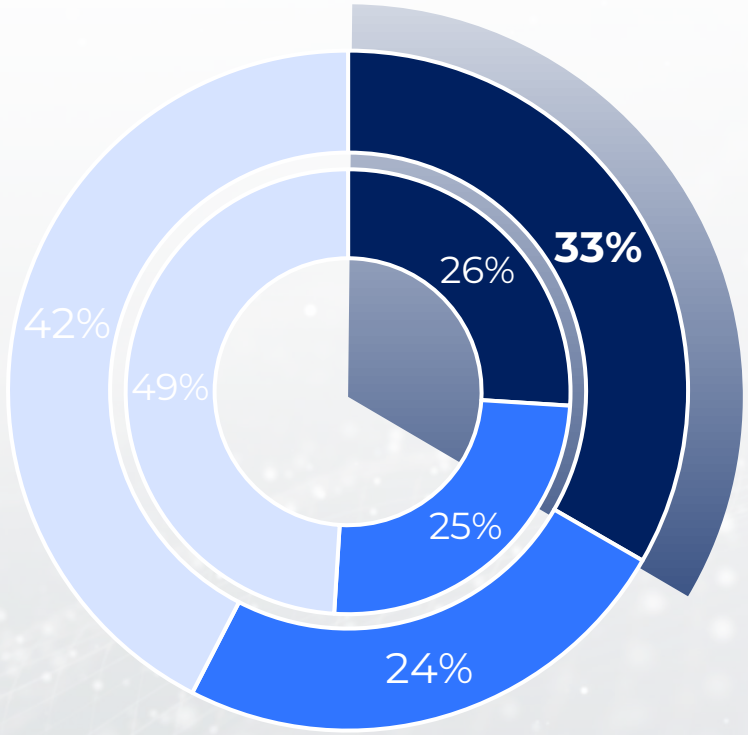
Firms plan significant investment to support T+1: Covering all aspects of the trade lifecycle

Planned areas of investment for T+1 in the UK (% of respondents planning to invest in each area)



Automation levels are growing – with over 25% of respondents automating their core settlements and corporate actions

Distribution of T+1 project activity (by % of respondents' projects)



Inner: Q1 2025 Outer: Q3 2025

% of respondents planning to invest in platforms to automate the following functions for T+1

The automation agenda depends heavily on where you sit in the trade-cycle – Over 75% of brokers are looking to increase automation in securities lending, corporate actions and SSIs for T+1

% of respondents planning to invest in T+1 automation (top 3 areas)

Brokers

- Automation of **securities lending** recalls (79%)
- Automation of **corp action** processing (78%)
- Automation of **SSIs** (77%)

Custodians

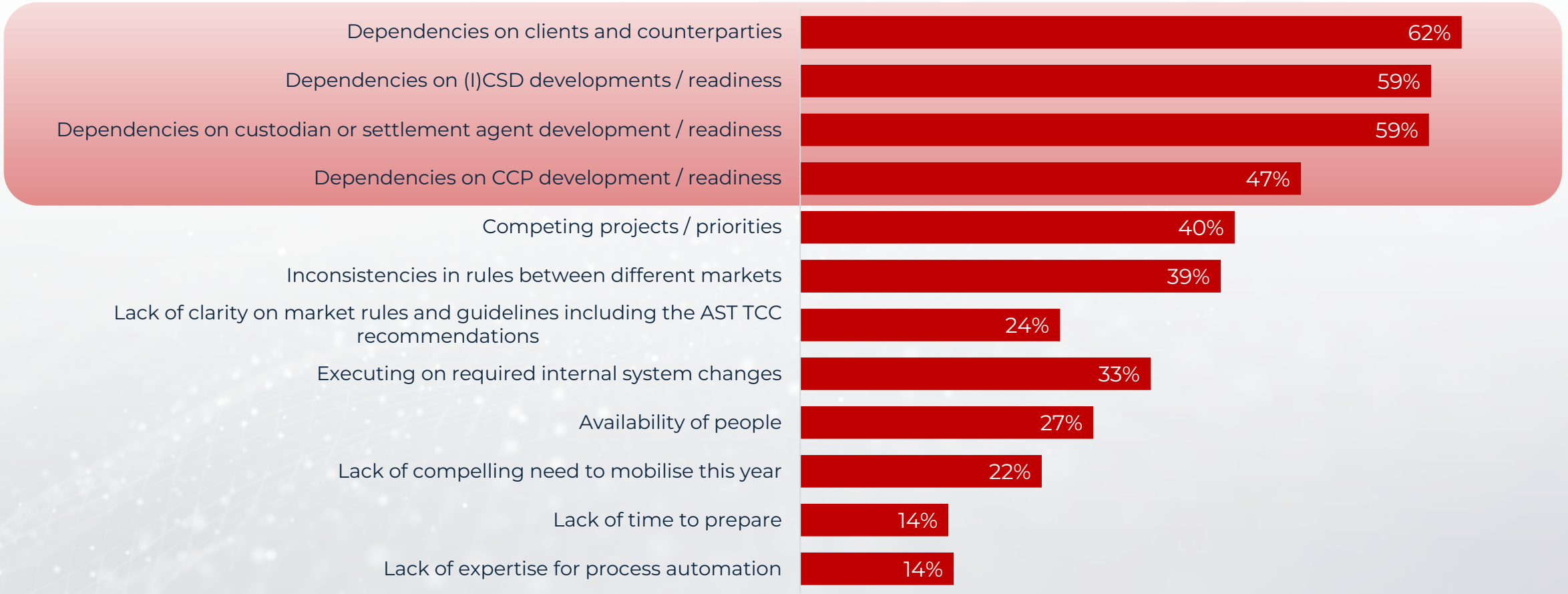
- Automation of **corp action** processing (53%)
- Automation of **SSIs** (52%)
- Implementation of **collateral and loan release** (50%)

Buy-side

- **Trade shaping** implementation (65%)
- Use of **auto-borrowing** facilities (64%)
- **Allegements processing** implementation (63%)

The success of T+1 will depend on the strength of the community: Third-party dependencies are the most critical factors in firms' preparedness

% of respondents viewing each challenge as critically important to their T+1 preparations



the ValueExchange

Thank you!

thevalueexchange.co →

This report has been prepared by The VX (Canada) Ltd. and is provided for information purposes only.

The information contained herein has been compiled from sources believed to be reliable, but, although all reasonable care has been taken to ensure that the information contained herein is not untrue or misleading, we make no representation that it is accurate or complete and it should not be relied upon as such. All opinions and estimates included herein constitute our judgment as at the date of this report and are subject to change without notice.

Unless we provide express prior written consent, no part of this report should be reproduced or distributed. We do not accept any liability if this report is used for an alternative purpose from which it is intended, nor to any third party in respect of this report.

This document must not be considered as an offer to sell or a solicitation of an offer to buy any product, security or service.

The ValueExchange

Empowering change-makers in the capital markets with expert-backed, statistical insights on the case for transformation

Leveraging our...

Hands-on experience
Over 25 years of practitioner experience in securities and capital markets

Expert community
An active and engaged community of industry leaders and changemakers across the globe

Unique industry data
Over five years of in-depth data on how and where the world is transforming its investment operations

... to empower changemakers with:

Concierge
Our personalized service to help you get the answers you need

Measure Impact
Specialist benchmarking insights to track the economic impact of your transformation in dollars and cents

Industry advocacy
Collaborative, industry-wide campaigns to make the case for transformation

Thought leadership
Tailored whitepapers, factsheets and webinars to help you make your case for transformation

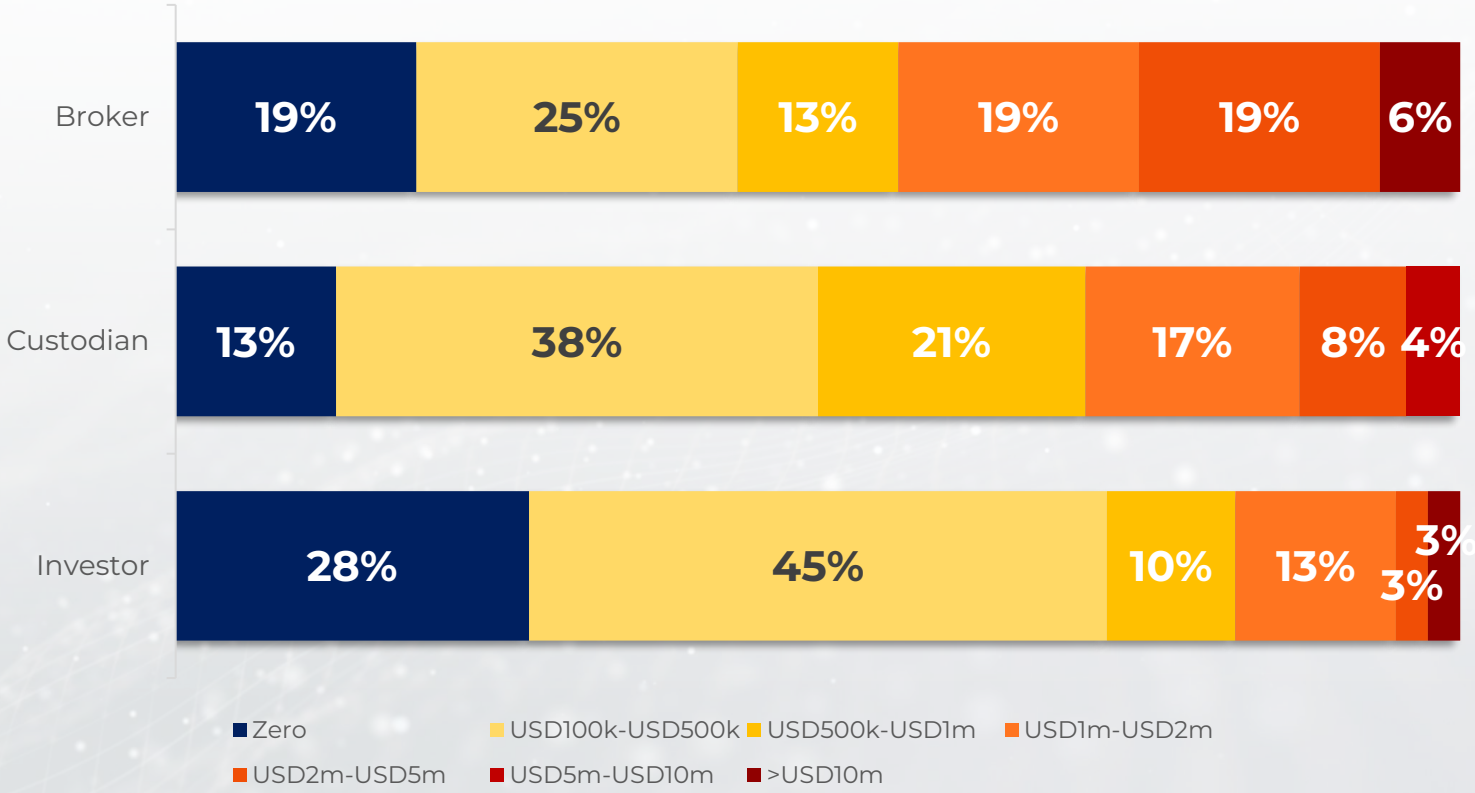
The industry plan is on-track for 2027 – although Asia-Pacific has to catch up in 2026

Average expected year for the completion of each preparation stage for T+1 in the UK

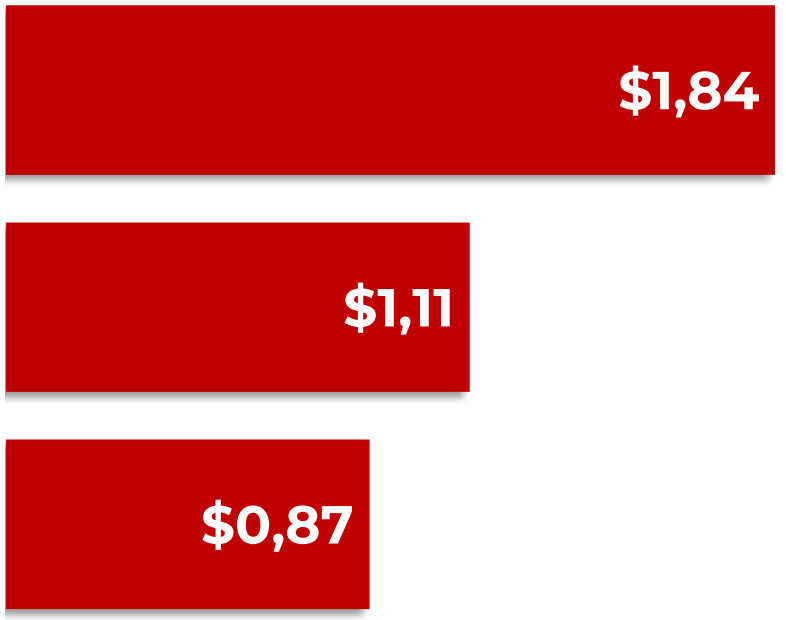
	Fund it			Build it		Test it		
	Understanding the impact of market changes & identifying potential solutions	Definition of the project plan	Securing funding for required investments	Client education / outreach	Beginning work on automation	Completing work on automation	Implementing policies and procedures to support T+1	Client and counterparty testing
United Kingdom	2025	2025	2025	2026	2026	2026	2026	2026
North America	2025	2025	2025	2026	2026	2026	2026	2027
Europe	2025	2025	2025	2026	2026	2027	2027	2027
Asia-Pacific	2026	2026	2026	2026	2026	2027	2027	2027

Implementing T+1 in the UK will cost the average broker $1.84m

Expected total cost of implementing T+1 in the UK (by firm type)

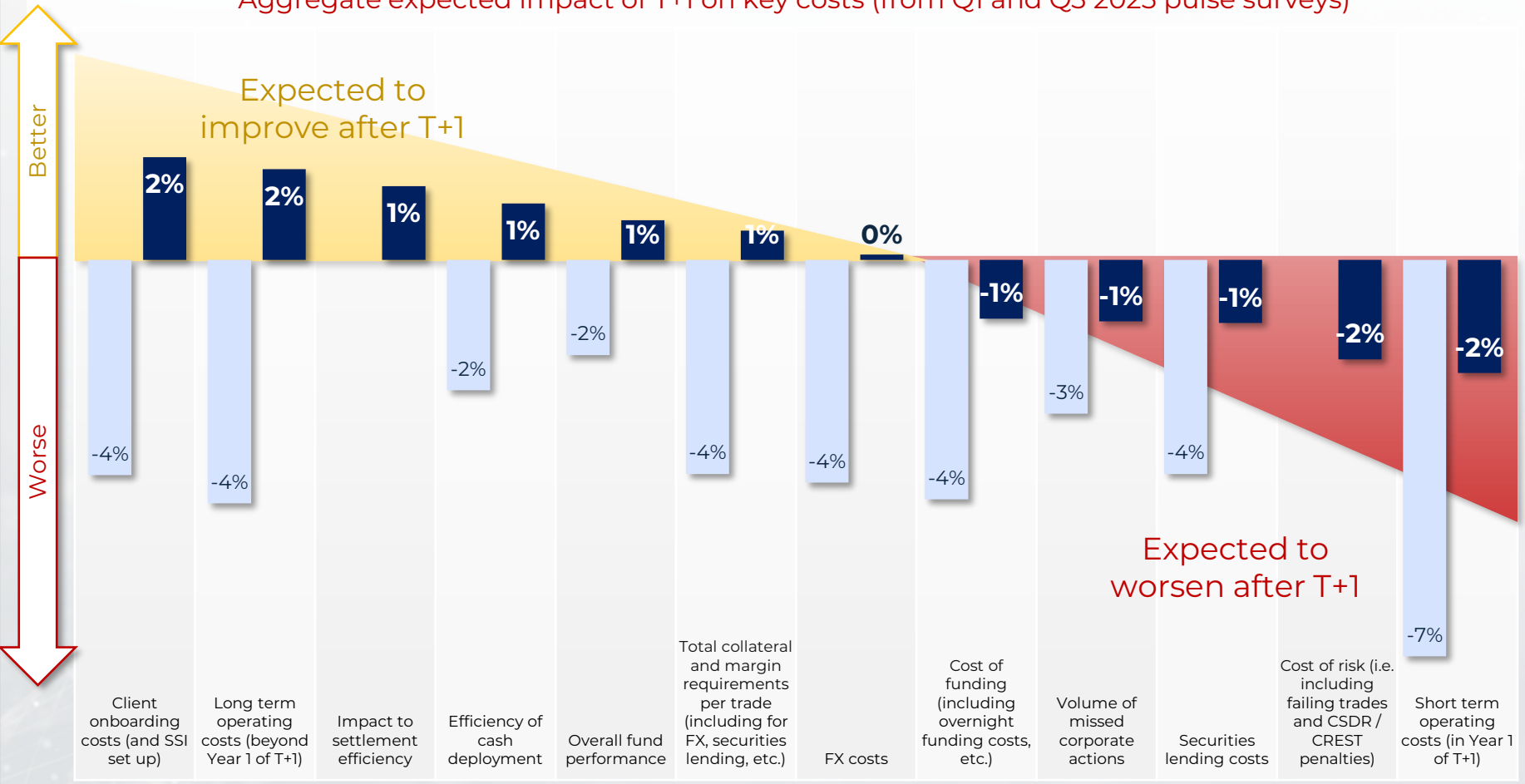


Average implementation cost in USD millions (by firm type)

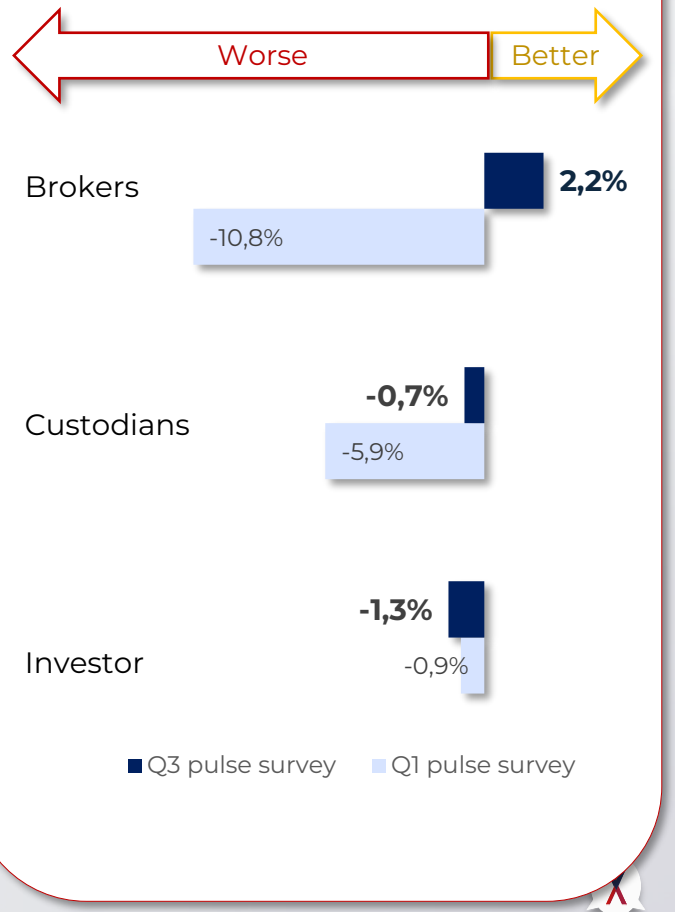


Expectations of T+1 have improved across the board- but short term cost impacts look unavoidable

Aggregate expected impact of T+1 on key costs (from Q1 and Q3 2025 pulse surveys)



Aggregate expected impact of T+1 per segment



The industry plan is on-track for 2027 – although Asia-Pacific has to catch up in 2026

Average expected year for the completion of each preparation stage for T+1 in the UK

	Fund it			Build it		Test it		
	Understanding the impact of market changes & identifying potential solutions	Definition of the project plan	Securing funding for required investments	Client education / outreach	Beginning work on automation	Completing work on automation	Implementing policies and procedures to support T+1	Client and counterparty testing
United Kingdom	2025	2025	2025	2026	2026	2027	2027	2027
North America	2025	2025	2025	2026	2026	2026	2026	2027
Europe	2025	2025	2025	2026	2026	2027	2027	2027
Asia-Pacific	2026	2026	2026	2026	2026	2027	2027	2027